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Top 100 Lawyers AND DISTINGUISHED COUNSEL



TEDDY M. KAPUR

PACHULSKI STANG ZIEHL & JONES
BANKRUPTCY RESTRUCTURING
LOS ANGELES

Teddy Kapur remembers walking into negotiations early in his career facing off against some of the largest firms in the country, wondering how his team would hold its own. Richard Pachulski told him something that stuck: their firm could go toe-to-toe with anyone. That lesson has carried through two decades of restructuring work at Pachulski Stang Ziehl & Jones, where Kapur now represents clients navigating bankruptcy, litigation and asset sales across industries.

Kapur's recent matters show the range of that practice. He represented Kal Freight

Inc., a trucking and logistics company operating 1,000 trucks and 3,000 trailers, in its Chapter 11 case in the Southern District of Texas. Kal Freight entered bankruptcy with \$325 million in debt owed to 20 secured lenders, along with allegations of fraud involving missing collateral and double-pledged assets. Kapur and his team brought the lenders together, negotiated a settlement that funded an orderly wind-down, completed a sale of the remaining business, and secured court approval of a liquidation plan. As Kapur puts it, "Kal Freight was a rare instance in which a company entered bankruptcy without a clear path to exit."

In the Eastern District of California, Kapur represents the former CEO and the owners of key facilities in the Oroville Hospital Chapter 11 case. Oroville Hospital, the sole provider of emergency services for Oroville and surrounding communities, filed for bankruptcy with approximately \$414 million in debt following bond defaults. The hospital has since sued Kapur's clients, and he expects to spend much of the coming year on that litigation. He describes his approach this way: "I put myself in the shoes of our clients to understand their business goals and develop the most effective strategy for achieving them."

Kapur also represents the Receiver of Andersen & Sons Shelling, a nut huller and sheller in Northern California that processes about 40 million pounds of walnuts and almonds each year. He has helped the Receiver run the business through two growing seasons and resolve disputes among competing secured lenders, with sales of the operating facility and hundreds of acres of orchards expected to close in coming months.

Kapur credits his first mentor, U.S. District Judge Royal Furgeson (Ret.), with teaching him, during a clerkship, the value of civility among adversaries — a lesson he pairs with Pachulski's advice to build relationships even with firms he regularly opposes.

Outside his caseload, Kapur mentors the firm's summer associates, volunteers at his children's schools and serves as treasurer of the California Democratic Party. Looking ahead, he said, "Businesses continue to face significant pressure from elevated borrowing costs, inflation, tariff uncertainty, and geopolitical instability," a trend he expects to keep driving restructuring activity, alongside companies weighing restructuring regimes across multiple jurisdictions when choosing where to file.